



The Municipal League of King County

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2009 CANDIDATE QUESTIONNAIRE

The Municipal League of King County requests every candidate who participates in the candidate evaluation process **submit background information prior to his/her interview with a candidate evaluation committee.** The questionnaire is the basis of the League's research and interview process. The League's ratings are non-partisan; they are based on standards of Involvement, Effectiveness, Character, and Knowledge, all of which have been developed and refined over the past 98 years.

A copy of this questionnaire will be provided to Candidate Evaluation Committee members to help them prepare for your interview. Candidate responses, except the confidential section, will be available to the public on the League's website.

The Municipal League requests the following materials from candidates. Please check to make certain you have sent in your:

- Candidate Questionnaire**
Sent by: Email US Mail Fax Not Sending
- Resume (education, employment, and professional activities)**
Sent by: Email US Mail Fax Not Sending
- Campaign Materials**
Sent by: Email US Mail Fax Not Sending
- Constituent Newsletters and other publications**
Sent by: Email US Mail Fax Not Sending
- Photograph**
Sent by: Email US Mail Fax Not Sending

Note: Electronically submitted questionnaires are strongly preferred. All materials can be emailed to cec@munileague.org. They can be processed and made available on-line far more rapidly than handwritten or typed submissions.

For non-electronic submissions, please print clearly and legibly and return the application **as soon as possible in order to allow the committee the greatest amount of time to prepare a complete report on your skills and experience.**

If you have not yet been contacted to schedule an interview, or if you have questions about the candidate evaluation program, please contact the League office at 206-264-1070.

If you have a disability and require accommodation to participate in the candidate evaluation process, please contact the CEC Coordinator at the League office.

A League volunteer Candidate Investigator is waiting to receive your questionnaire to begin his or her work. Please complete and return the questionnaire to the League office at your earliest convenience.

Please have your materials to us no later than June 8, 2009.

Email the completed questionnaire and other materials to:
cec@munileague.org

2009 Candidate Questionnaire

SECTION I

BASIC CANDIDATE INFORMATION

1. Name as it will appear on the ballot

First Name	Middle Initial or Nickname	Last Name
Elizabeth		Campbell

2. Office sought (include office, jurisdiction, position/district number):

Mayor of Seattle

3. Are you the incumbent? Yes No

4. How long have you resided in this district/city?

56 Years

5. How long have you resided in King County?

56 Years

6. Is the office sought partisan or nonpartisan? Partisan Nonpartisan

7. If partisan, please indicate party:

CAMPAIGN CONTACTS

Campaign Name: Campbell for Mayor

Address: 3213 W Wheeler St No. 271

City/State/Zip: Seattle, WA 98199

Campaign Phone: 206-769-8459

Campaign Fax: 206-283-6300

Campaign E-mail: info@c4seattlemayor.com

Campaign Website: www.c4seattlemayor.com

POLITICAL BACKGROUND

1. Beginning with the most recent position, please list public offices you have held. Include positions on appointive boards or commissions.

Public Office	Elective or Appointive?	Dates Held	Leadership Role (if any)
None			

2. If you ran for public office but were not elected, please list those races below:

Office Title	Year of Run
Seattle School Board	1989

SECTION II

In this section, we are seeking responses that reflect the four ratings criteria: involvement, effectiveness, character, and knowledge. These are defined as follows:

- **Involvement:** What has the candidate done previously in family, neighborhood, community, volunteer work, employment or public life to suggest readiness to accomplish challenging objectives? How do these activities demonstrate readiness for the challenges unique to the office sought?
 - **Effectiveness:** Has the candidate demonstrated promise of being productive in the office sought? Has the candidate shown the ability to work with other people?
 - **Character:** Do the candidate's personal traits show the ability to take on the responsibilities of campaigning for and holding the public office she or he is seeking? Is the candidate a leader, participant or observer? Is the candidate trustworthy, reliable and candid?
 - **Knowledge:** Has the candidate demonstrated the willingness and ability to learn and adapt? Does the candidate understand the duties and challenges of the office sought? Does the candidate have a firm grasp of the issues important to his or her constituency and their potential effects?
-

1. In one page or less, why are you running for this office? (Note: the interview committee will be given a copy of this statement before your interview; at the beginning of your interview you will have the opportunity to expand on this statement in any way you wish.)
 - It is time for a new direction in city government, and time for a new leader at the helm, one that is not about seeing how big and how fast Seattle can grow while ignoring the dollar and human cost of that growth.
 - It is time that the self interested agendas of Seattle's city government that are driven by special interests are ended, and it is time that the people of Seattle and their lives and livelihoods become the first priority at City Hall.

Those to me are the primary issues in Seattle from which most if not all of the deficiencies and shortcomings emanate, and why I am running – to bring a change in attitude, a change in the people that are heading certain city departments (literally and figuratively), and change in Seattle's direction – towards reasonable/responsible growth, towards a kinder attitude, and towards a more equitable and inclusive environment at City Hall.

As a longtime community advocate in town I have had many first hand experiences with how the City of Seattle operates, particularly in regards to neighborhood planning and development, transportation, budgeting, social programs, and policing.

Consistently these issues come up (and I have documented them) – City officials and their staffs thinking up ways to circumvent citizen participation in the many City-originated initiatives and projects, how can they muzzle them, how can they manipulate them, how can they make them think they are being part of the “Seattle process”, without realizing they are being processed?

The other part of this civic disregard of people in Seattle is this meritocracy that is being operated. Across Seattle neighborhoods are treated with little carrots and sticks; go along with us (the City), and we'll throw some money at some local project, oppose us, we'll freeze you out of funding and consideration for neighborhood issues and projects. And truthfully, the City administration does this to the Port of Seattle even – again well documented.

Fact of the matter is the citizens are wise to all this, however they are not able to one, develop strategies to countermand this treatment and regain their rightful advise and consent role in municipal affairs, and then two, have not been able to get in office a slate of elected officials that has a more citizen-centric way of doing civic business.

So it is because of these things, and because I believe that we need to elect grass-roots/neighborhood “raised” candidates that I am running. I feel that I have both the experience and temperament to address the problems, that I have and can bring to the executive’s office a new perspective that is people-centric, that considers the human dimension of operating a city government first. There is a need for such a person to come in, not just in the mayor-ship, but in council positions, people that have a greater sense of obligation to the people - who are the foundations of the city’s government. I am one of those persons.

2. Describe your most important personal characteristics or traits as they relate to the office you seek.

Fortitude, fidelity, honesty, resourcefulness, visionary, great sense of duty and loyalty, devotion to people, and persevering; that is how most people that I work and socialize would describe me. I am not known so much for a great sense of humor, but more for having a dry humor and seeing the ironic side of life.

Long hours, difficult decisions, having to balance interests, not being able to please all of the people all of the time, knowing that somewhere someone is unhappy with what you are doing, those seem to be the lot of the mayor, the elected official. Then there are all the people that want something from you, who will offer some quid-pro-quo if you will just dispense some civic favor to them. All these and more kinds of situations require that the person in charge has a very good sense of themselves, of their values, and of their context in life and in the life of the city. I do have a very good sense of myself, I recognize very well my strengths and my weaknesses, and I identify strongly with my values and beliefs, all the while respecting those of others.

I also understand and recognize a certain personal humility, that serving in office is a privilege, and that it is not about feathers in one's cap, it is about truly being a public servant and recognizing the great trust that people are putting in to you. Those who elect you, and don't, they are trusting that you will do right by them and that you will exercise good judgment and wisdom; and if there are limits to your wisdom knowledge, that you will have the good sense to find people to expand your knowledge and wisdom about any one thing, in order that you can make the kind of decisions that people can have confidence in.

So the answer is I believe I understand the wide range of dimensions and aspects about the job, and by so defining it in the terms as I have above, in relation to personal characteristics and traits, that demonstrates what the assorted values and character traits that I have that will lend themselves well to doing an excellent and proficient job as mayor of Seattle.

3. Please describe, in sufficient detail, one to three accomplishments or contributions of which you are most proud. These examples should illustrate skills and capabilities you think apply to the office you are seeking. These accomplishments may have occurred at any time in your personal, professional, or public life.

The body of work that I have done in my community is one of the areas that has prepared me for office, made it so that I could even run for office, and could do so knowing that I have enough experience such that I am considered to be a serious candidate.

Part of that community effort has been the founding two neighborhood organizations, one, the Magnolia Neighborhood Planning Council, started four years ago, and growing it to a membership of over 115 members, and the Yes Viaduct! Organization, started three years ago, and growing it to a membership of over 416 members, those are fairly good sized accomplishments.

It is difficult to engage in outreach, get people motivated enough to join in and do something in an organization. Then you are greatly challenged to maintain their attention and belief in what the organization is doing, and to inspire confidence in your management of the organization. Then to work to ensure that the organization even stays in existence that is another big challenge. It even requires responding adeptly to efforts to derail the organization, or to impede its influence. That my work with others has brought such a thing around, the continued existence of two relatively active organizations, that is something I am proud of.

It has also given me more than many pauses for thought about how to be effective at what I am doing, to reflect on times when things have not gone as well as I would have liked. It has provided learning experiences, opportunities for me to learn to adjust the weaker links, to learn how to work out the organization in terms of the people who are participating in it, building on the positives that come along, and always recommitting oneself to continue on, all the while holding true to the values and goals of myself and the organizations that I have had the good fortune to be associated with.

My community work has been a personal growing experience for me. I have learned a lot about group dynamics, and always I am impressed at the way people bound together by shared interests, beliefs, or goals are so much more effective, sustain one another, especially important for the long term, and provide a much better foundation of knowledge and wisdom which leads to better decision making for the organization; I look for this paradigm in translation at City Hall.

4. Please list or describe current and past activities in the community in which you have acquired skills that relate to the office you seek. Include your role in the activity and the year(s) in which you were involved. Involvement consists of many areas such as family, neighborhood, community, employment, or public life.

As a community advocate, I have focused on Seattle's parks, homeless housing, neighborhood planning, preservation of urban wildlife habitat, the Viaduct issue, historical preservation, and the Port of Seattle's expansion plans at Piers 90 and 91. I have also been active in assisting community groups secure Neighborhood Match Fund grants including for the Friends of Ursula Judkins Viewpoint/Smith Cove group which she chairs, and for the City View Neighbors.

I served for three years on the board of trustees for the Magnolia Community Club, from 2003 to 2006, one term on the Queen Anne Community Council's board in late 1980's, and was the Magnolia community's representative to the 2004 Central Waterfront Charette, to the 2006 Seattle 2100 Green Futures Charette, a member of the City of Seattle's 2007 Re-Imagining Seattle's Streets planning committee, of the 2008 Seattle Neighborhood Forum, was appointed to King County's 2008-2009 Ballard-Uptown Rapid Ride Advisory Panel; and a founder and board member of the Coalition for Effective Transportation Alternatives (CETA) with Maggie Fimia and John Niles, and a trustee for the No Tunnel Alliance in 2007.

I currently serve as chair of the Magnolia Neighborhood Planning Council (www.magnolianpc.com), we sued and won a lawsuit against the City of Seattle this last April regarding the City's failure to follow SEPA regulations, and I currently serve as chair of Yes Viaduct!, for which I drafted and filed Initiative 99, the no-tunnel initiative; both groups are community-based organizations which I founded. I am also a 4-Year Trustee for the Benevolent Protectorate Order of Elks, Ballard Lodge 827, a charitable organization.

At the University of Washington where I am a graduate student working on a masters degree in public administration at the Daniel J. Evans School of Public Affairs, This is a later life endeavor, in 2003 I went to Shoreline Community College, earned an A.A. degree in criminal justice, transferred to the UW in 2005 and earned two B.A.s, one a double major. Those degrees are in History (w/ a minor that is 5 credits short of being a third B.A.), and in Law, Societies and Justice and Sociology. I am active in promoting transparency in the UW's administration, work for protection for the campus landscape and heritage trees, promote fiscal conservatism in UW operations and capital projects, and I advocate for rights and programming for the non-traditional (older) students and students with disabilities who attend the UW. I also am involved in documentary production, including one I produced herself about Ursula Judkins, namesake of one of Seattle's viewpoint parks (it is on the MNPC website), and I am involved with another documentary that is being produced with fellow students about my run for the Seattle mayor-ship.

I was also appointed to serve as the student representative on the UW's Campus Landscape Advisory Committee, was appointed to the UW Faculty Senate Facilities and Plant Committee, and was appointed to two terms as an ASUW Senate Commuter Senator.

5. Please describe the duties of the office you seek. Which are the most important duties and why?

There are two aspects to the mayor's job, one aspect relates to the duties and obligations a mayor has under the Seattle City Charter, the second aspect is the temperament and character they possess as an individual, which will determine how they carry out those duties and obligations.

The mayor's duties are set out in Article V, Sections 1 through 10 of the Seattle City Charter. Under the Charter the mayor's duties are to: Enforce the laws of the City, direct and control all the subordinate officers of the City, maintain the peace and order of the City, and in an emergency the mayor may assume direct control in whole or in part of the police force of the city. The mayor also performs a myriad of legally proscribed duties incidental to their office.

The mayor appoints the heads of the various departments of the City, with the confirmation of the City Council, and annually is required to give a "State of the City" address in February, along with making any recommendations for the future operation of the City, including proposing a budget for City operations; the mayor also has "the right to make special communication to the City Council from time to time as he or she may deem useful and proper".

The mayor's job is also to ensure "that all contracts and agreements made with the City or for its use and benefit are faithfully kept and performed and to this end he or she shall cause any legal or equitable proceedings to be instituted and prosecuted".



Of the above duties I believe the most important is to ensure the peace and order of the city. Without that, everything else fails to function, and I believe that by experience and temperament I am qualified to carry this duty out.

Maintaining peace and order includes such basic things as making sure in a snowstorm that the streets are cleared to such an extent that the daily commerce of its citizens is not disrupted or becomes unduly burdensome; or ensuring that criminals and other assorted individuals who put the health, welfare, and safety of all citizens at risk are not allowed to proliferate or gain traction to such a point where their actions impede or influence the daily lives of law abiding citizens - in other words, the mayor is supposed to maintain and operate the city in such a manner that people do not have to be unduly worried that their mobility is impeded, that their economic lives are not disrupted, and that all times they are reasonably assured that they can safely pursue life, liberty and societal and personal happiness in Seattle.

The other aspect of maintaining peace and order is that it carries with it the possibility that whomever is mayor may one day during a state of emergency directly gain control of the police department, so both ways, it is important to have a mayor who understands the operation of a police department, the constitutional (both federal and state) constraints and guidelines under which it operates, and to have a mayor who is not likely to abuse the powers granted to them under such a circumstance. This requires a person that believes in loyalty and fidelity to not just their office, but to the people whose lives and livelihood they are seeking to keep secure.

This leads to this final caveat, and the unwritten but most important duty of a mayor, to be the mayor to all of the people of Seattle, to treat all citizens, all businesses, all interests that are subject to the mayor's administration of the City's business, equally and equitably.

I am totally committed to the equitable treatment of all people that live or work in Seattle. I believe in equality among people. By word and deed I have pursued this moral imperative and paradigm throughout the community work I do and throughout all the other endeavors in my life that I have been involved in. Equity and equality are more than just concepts to me, they are values which inform how I live my life and also part of the job description for mayor.

Finished!

If at all possible, send your response to the Municipal League electronically as an email attachment, or insert it into an e-mail message (cec@munileague.org). Mail and fax numbers are listed below. If the League has not contacted you to schedule an interview, please call the League office at your earliest convenience.

Don't forget to send the following to the Municipal League: a resume, a photo, campaign literature, and, if you are an incumbent, constituent newsletters and other materials. Please use the check-off list on the cover sheet of this packet to indicate which items you have sent.

A League volunteer Candidate Investigator is waiting to receive your questionnaire to begin his or her work. Please complete and return the questionnaire to the League office at your earliest convenience.

Please have your materials to us no later than June 8, 2009.

Email the completed questionnaire and other materials to:
cec@munileague.org

THANK YOU FOR YOUR COOPERATION AND GOOD LUCK IN YOUR CAMPAIGN!

THE MUNICIPAL LEAGUE OF KING COUNTY

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